

Celebrating 2016 Annual Report

ABOUT THE COVER

As we celebrate our 40 years ruby anniversary, we are humbled that our journey has contributed to nation building and we are committed to pursue our vision in the years to come.



Bank

For forty years, Enterprise Bank has been pursuing its mission to serve clients especially those in the countryside.

Most of the bank's branches, Head Office, and its ATMs are located in rural areas where access to banking services is most necessary. Thus, providing our provincial folks the convenience of automated transactions when and where they need it.

True to its commitment, Enterprise Bank was awarded by Bancnet a "Special Recognition in Financial Inclusion for Operating ATMs in Remote Localities (Bagangga, Rosario, Sta. Josefa, Cateel, Esperanza, Marihatag and Aras-Asan)" during their 25th Anniversary in 2015.

Aside from deposits and loans, Enterprise Bank also offers fee-based services such as remittance and bills payment.

VISION

To be a strong regional bank that leads in the delivery of high quality financial products and services that promote, support, and encourage entrepreneurship in the countryside.

CORE VALUES

Honesty

Loyalty

Commitment

Sense of Belongingness

MISSION

- 1. Provide innovative financial products and sevices to small and medium sized enterprises, micro entrepreneurs, especially women, and to members of low-income groups to ensure that credit is utilized appropriately to improve their economic well-being.
- 2. Promote savings consciousness as a means to attaining self-sufficiency and self-reliance.
- 3. Strive to offer highest quality service and customer value by investing in human resource development.
- 4. Provide a work environment that will stimulate the employees to be innovative and enable them to realize their professional objectives.
- 5. Make certain that each employee will be given the opportunity for professional advancement as merited and have the right of economic security and stability.
- 6. Guarantee that shareholder's value is enhanced through prudent investment undertakings and efficient operations; and,
- 7. Abide by the laws and regulations of the Philippines to which it is subject and adhere to international standards within core operations.

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Message from the Founder

Enterprise Bank Inc. had its humble beginnings in Lianga, Surigao del Sur, a small 5th class municipality in one of the poorest provinces in the country. The idea of starting a rural financial institution came from my desire to provide the residents of a remote community with financial services where they can save and also borrow some capital for small business, funds for farming and fishing livelihood activities. The capital requirement then was difficult to raise personally so I pooled the savings of my friends, relatives and some local residents who shared my vision.

After 40 years, the vision remains the same despite the growth of the bank from a single unit bank to 32 branches and offices in Mindanao and two branches in Cebu. The aim is to promote financial inclusion to entrepreneurs, farmers and savers in distant areas.

Banking in the countryside and providing financial access to small savings and small scale entrepreneurs is fraught with challenges and opportunities amidst competition and recent change in the regulatory framework. Thus Enterprise Bank Inc. in the next 40 years will have to face these challenges without losing sight of its principal vision: to be a strong player in providing financial services in the countryside especially the small scale entrepreneurs who are the engine of growth in these communities.

Enterprise Bank Inc. has made vital contributions in uplifting the micro and small enterprise in the countryside through its lending and small savers programs for the last four decades and will continue to pursue the same programs as its modest share in nation building.

IGNACITO U. ALVIZO

CORPORATE OFFICERS



Left to right:

KENT PATRICK A. YOUNG Chief Commercial Officer

MA. CONCHITA B. DAÑOCUP Chief Operations Officer

IGNACITO U. ALVIZO Founder / Director

ATTY. RONALD E. ALVIZO President / Chief Executive Officer

Left to right:

JOY G. POLITICO Chief Financial Officer

CIRILA D. CANSECO HRMD Head

NIEZL D. GILVERO Internal Audit Head

DOREFEL A. BARIT Chief Compliance Officer

RUBY L. CANDADO Risk Management Officer



SENIOR OFFICERS

Left to right:

MARK LOUIET. SALINAS Retail Banking Group Services Head

> CLAIRE MARIE B. MAURO Legal Counsel

AVA VIERRA P. VIEJO Administrative Services Head

> JULIETA L. MIRANDA Consumer Loans Head

HARRY JONES G. JAJI Information System and Technology Head





Left to right:

ADAY. UY Business Head

ELIAS M. TANJILI Retail Banking Group Operations Head

VENUS M. SEJALBO Business Head

JOEL D. LAGURA Remedial Head

GILBERT D. YU Business Head

THE BOARD OF DIRECTORS



Alberto P. Capati Chairman/Independent Director Chairman, Audit, Risk and Compliance Committee Member, Related Party Transaction Committee Member, Credit Committee Member, Executive Committee

Member, Asset and Liability Committee



Atty. Ronald E. Alvizo President/CEO/Director Chairman, Executive Committee Member, Credit Committee Member, Asset and Liability Committee



Ignacito U. Alvizo Director Chairman, Credit Committee Chairman, Asset and Liability Committee Member, Executive Committee



Kent A. Young Vice President/Chief Commercial Officer/Director Member, Credit Committee Member, Asset and Liability Committee



Atty. Randy E. Alvizo Director/Corporate Secretary Member, Audit, Risk and Compliance Committee Chairman, Related Party Transaction Member, Related Party Transaction Committee



Maximino A. Salang, Jr. Vice Chairman/Independent Director Committee Member, Audit, Risk and Compliance Committee



Emma A. Requilme Director/Treasurer

The President's Report

How are we doing?

The year 2016 is a great leap forward for Enterprise Bank with the entry of new investors and implementation of growth initiatives and efficiency measures.

2016 in Review

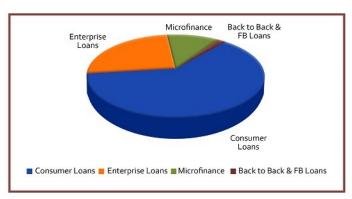
Growth initiatives resulted to an overall portfolio reached Php 1.555 billion or a growth of 12% from last year's Php 1.383

Consumer Loans comprise 62 percent of the total portfolio, Enterprise Loans at 25 percent, Microfinance at 11 percent while the remaining 2 percent is from the Back to Back and Fringe Benefit Loans.



12% Growth





Consumer Loans posted a growth of 15 percent while Enterprise Loans grew by 18 percent. Growth in Consumer Loans is due to the re-launching of the DepED APDS product with a more competitive rate of 8% diminishing per annum while growth in Enterprise Loans is a result of the directive of the bank to improve the portfolio mix in favor of secured and collateralized loan under Enterprise Lending.

| (In Millions) | 2015 | 2016 |
|----------------------------|---------|---------|
| Total Assets | 2,007.0 | 2,235.1 |
| Cash and Due from Banks | 458.0 | 386.3 |
| Loans and Other Receivable | 1,349.7 | 1,620.5 |
| Deposits | 1,158.1 | 1,332.1 |
| Bills Payable | 526.2 | 504.9 |
| Equity | 201.4 | 270.8 |

Deposits also show a continuous strong growth. For the last four years the deposits surge at an average of 15% per year. For 2016, the ratio of deposits to loans is already at 91%. The ratio indicates that the Bank strategy to shift the funding from borrowings to deposits is coming to a reality. Borrowings reduced by 50% from one billion in 2012 to half a billion in 2016.

The liquidity of the Bank is maintained above the minimum set limit of BSP of 8% and internal policy of the Bank of 25%.

On the Bank's quality assets, the BSP's circular 855 which became effective in 2016 requires the Bank to book additional allowance for credit losses (ACL) of P119M as of December 31, 2016.

| (In Millions) | 2015 | 2016 |
|-------------------------------|-------|-------|
| Gross Income | 349.0 | 337.2 |
| Interest Income | 98.0 | 87.5 |
| Income after Interest Expense | 251.0 | 249.7 |
| Operating Expense | 240.5 | 239.1 |
| Net Income | 10.5 | 10.5 |

For the last five years, the Bank continued to improve efficiency in operations both in sourcing of funds and in the processes and procedures. The shift in the source of funds from high cost funds to low cost funds sustained the declining financial cost from P111 million in 2013 to only P87M in 2016 or a 20% drop. The cost of operations improved from P326M in 2013 to P239M in 2016 or an improvement of P87M or 26% decline.

Moreover, the effort of the remedial group in handling the legacy accounts contributed P62.87M in the top line for 2016.

Despite the declining top line brought by the decreasing interest rates and aggressive competitors, the Bank was able to hold the net income at same level for the past three years. The improvement in the funding cost and operating expenses and the collection effort of the remedial group on the legacy accounts cushioned the impact of the decline in the top line on the net income.

Looking Beyond 2016

Years following the great leap forward will be years of geographic and organic expansion. **Enterprise Bank's presence will soon be felt in greater Visayas with Cebu as its takeoff point.** Growth will also be driven by low risk and high yield loans, namely APDS and EL, funded by our growing deposits and synergized by expansion of fee-based products.

CORPORATE GOVERNANCE

Over the years, consistent with the Bank's values of honesty, hardwork and loyalty, the Board has established a series of policies for the good governance of Enterprise Bank, Inc. The Board believes that good governance should be fully-embedded in the Bank's fabric and culture, and this has the widespread support of those who work for or with the bank.

The Board of Directors, the highest governing body of the Bank is committed to excellence in corporate governance through its Corporate Governance Committee pursuant to Section X141.3(9) of the MORB. It establishes the overall policies and sets strategic directions in line with the Bank's mission and vision that guides senior management and business units to the overall operation of the Bank. It is responsible in ensuring that a strong and effective government system is in place. While monitoring business performance and directing long-term success of the Bank, it oversees major risk-taking activities through active collaboration with management in setting risk appetite, tolerances and alignment with strategic objectives. Furthermore, it establishes structures and processes to fulfill responsibilities that consider the perspective of investors, regulators and management among others.

Composed of seven highly qualified professionals and business individuals carrying with them their broad range of expertise, this body politic of the Bank is chaired by Alberto P. Capati who is also an independent director. He is complemented by another independent director (Maximino A. Salang Jr.), three regular directors (Ignacito U. Alvizo, Atty. Ronald E. Alvizo and Kent A. Young) and two non-executive regular directors (Atty. Randy E. Alvizo and Emma A. Requilme).

The Board Committees

To assist the Board of Directors in carrying out its functions, certain responsibilities are delegated to the Board Committees in order to ensure that there is an independent oversight of internal control and risk management. These Board Committees includes the Credit Committee (CreCom), Asset and Liability Committee (ALCo), Audit, Risk, and Compliance Committee (ARCCo) and Executive Management Committee (EXCo). The chairman of each committee reports to the Board of Directors on the matters discussed during the committee meetings.

The Credit Committee approves loan proposal endorsed by the Credit Department and determines levels of limits or restrictions pertaining to credit operations. It sets target market definitions and risk acceptance criteria of the Bank. The committee also reviews and recommends lending policies, standards and procedures that seeks to be responsive to the needs of the target market while satisfying the bank's desired financial outcome and social mission.

Chairman Ignacito U. Alvizo

Members Atty. Ronald E. Alvizo

Kent A. Young

Alberto P. Capati

Ma. Conchita B. Danocup

Chairman Ignacito U. Alvizo

Members Atty. Ronald E. Alvizo
Alberto P. Capati
Kent A. Young
Joy G. Politico
Ruby L. Candado

The **Asset and Liability Committee** monitors the status and results of implemented asset/liability management strategies and the current and prospective capital levels of the Bank to determine sufficiency in relation to expected growth, interest rate risk, price risk, and asset mix/quality. It also reviews current and prospective liquidity position, monitors alternative, funding resources of the Bank, outlook for interest rates and economy at local, regional, and international levels. The committee utilizes tools in monitoring maturity and re-pricing gaps of its assets and liabilities.

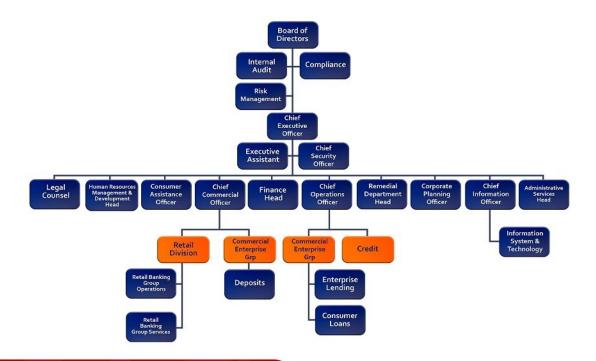
The Audit, Risk, and Compliance Committee assists the Board of Directors in fulfilling its oversight responsibilities over the Bank's financial reporting policies, practices, internal and external audit function, as well as, risk management and compliance functions. It possesses the authority to provide functional supervision over the Internal Audit Department, Risk Management Office, and Compliance Management Office to ensure effective and efficient performance of their functions.

Chairman Alberto P. Capati
Members Atty. Randy E. Alvizo
Maximino A. Salang, Jr.
Niezl C. Delica
Dorefel A. Barit
Ruby L. Candado

Chairman Atty. Ronald E. Alvizo
Members Kent A. Young
Joy G. Politico
Ignacito U. Alvizo
Alberto P. Capati

The **Executive Committee** is a core group of officers of the Bank given authority by the Board of Directors to oversee on its behalf the bank's management operation and ensure alignment of plans and programs of the Bank vis-à-vis approved strategic or business plan. It is responsible in setting up the budget for the Bank and approves any proposed suggestions or amendments for the budget. It also reviews the bank's performance vis-à-vis quarterly and annual goals in terms of growth, efficiency, profitability, asset quality, and productivity.

ORGANIZATIONAL STRUCTURE



RELATED PARTY TRANSACTIONS

In the ordinary course of trade or business, the Bank has transactions with related parties. Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party, or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence. None of the transactions with related parties incorporate special terms and conditions and no guarantee is given or received. Outstanding balances are usually settled in cash. The significant related party transactions are summarized below:

a.In the ordinary course of business, the Bank has loan transactions with DOSRI. The following are the information related to DOSRI:

| December 31 | 2016 | 2015 |
|--|-------------|-------------|
| Total Outstanding DOSRI loans | P13,441,857 | P17,239,917 |
| Percent of DOSRI loans to total loans | 0.89% | 1.29% |
| Percent of unsecured DOSRI loans to total DOSRI loans | 16.61% | 1.40% |
| Percent of past-due DOSRI loans to total DOSRI loans | 0.00% | 0.00% |
| Percent of non-performing DOSRI loans to total DOSRI loans | 0.00% | 0.00% |

Under the Bank's policy, these loans and other transactions are to be made substantially on the same terms and conditions as with other individuals and businesses of comparable risks. Under the General Banking Act and BSP regulations, the amount of direct credit accommodations to each of the Bank's directors, officers and stockholders, of which 70% must be secured should not exceed the amount of their respective deposits and book value of their respective investments in the Bank. In addition, the aggregate DOSRI loans generally should not exceed the Bank's capital funds or 15% of the Bank's loan portfolio, whichever is lower (see Note 5). As of December 31, 2016 and 2015, the Bank is in compliance with these regulations.

a. The Bank also extends advances subject to liquidation to its officers and employees. Total advances to officers and employees amounted to P=292,196 in 2016 and P=346,616 in 2015.

b. The key management compensation consists of the following:

| Years Ended December 31 | 2016 | 2015 |
|-------------------------|-------------|-------------|
| Salaries and wages | P12,404,179 | P15,063,972 |
| Employees' benefits | 375,379 | 645,732 |
| | P12,779,558 | P15,709,704 |

PERFORMANCE MANAGEMENT

It is the policy of Enterprise Bank, Inc. to provide feedback, review progress, identify gaps and address potential issues for the advancement of its employees.

This periodic performance review is also used as a management tool for regularization, promotion, transfer to other fields, annual salary review, succession planning, and training and development.

CAPABILITY BUILDING

It is a corporate vision to accord deserving employees a venue for professional advancement by means of training & specialized courses in field of expertise, and continuing education during off-work hours which is deemed beneficial to both the individual and the Bank.

In order for its employees to become effective in their jobs, the bank regularly conducts training needs analysis to know what are the skills needed or skills to enhance. The Bank then provides both external and internal training as deemed necessary. Employees who are recommended to be sent to external trainings are granted full assistance.

A special on-boarding program and Branch Academy Training which are in-house platforms are also provided to newly hires for them to better appreciate the responsibilities of each department and the Company as a whole; and to prepare them for the actual job.

COMPENSATION, RENUMERATION AND INCENTIVE STRUCTURE

Rationale

At all times, the Bank adheres to Labor Standards in the payment of wages and benefits to its employees. Its compensation and incentive structure is in accordance to mandates set by the regulators and the Bank's By-laws.

Enterprise Bank is concerned with the welfare of its employees, and ensures the provision of competitive and equitable salaries.

Renumeration System

As a standard basis in classifying the positions, the Bank adapts the Point Rating Scale Method in assessing the value of jobs available in the organization and in pricing them correspondingly in accordance with defined compensable factors. Under this method, jobs are broken down based on various identifiable factors as follows:

1. Knowledge

Education Experience

3. Responsibility

Profit Realization and/or Cost
Control & Planning
Supervisor or Direction
Confidential Information

5. Working Condition

Health & Safety Hazards
Physical Condition

2. Skills

Complexity
Relationship with Others
Attention & Concentration

4. Effort

Mental & Visual Physical

The Pay Scale is divided into five (5) categories namely:

1. Levels 1-4: Rank & file 2. Levels 5-7: Supervisory 3. Levels 8-10: Managerial 4. Levels 11-13: Executives

5. Levels 14-16: C-level Executives

Each level has an established pay range for hiring, minimum, midpoint and maximum rate which serves as a guide for the Human Resource Management Department (HRMD) in determining appropriate price for a new entrant or a newly promoted employee. Also provided are defined Steps in each Rank for ladderized salary movement where the granting of increase is not driven by promotion in rank but on consistently creditable performance within the established job parameters.

Incentive Structure

The Incentive Scheme varies considering peculiarities in the departments belonging to the business group and the defined performance parameters and standards set year on year. On the over-all, while the management palpably recognizes achievements beyond expectation, it also considers contribution to the bottom line in the administration of reward.

RISK MANAGEMENT

The Board and Management of Enterprise Bank believes that risk management is an essential element of good governance, thus it fully supports a bank-wide RM that looks into the adequacy of controls in addressing all the risks of the Bank. It adopts an integrated risk management approach that encompasses all possible risk the Bank could encounter, the Enterprise Risk Management (ERM).

Overall risk management oversight is instigated by the Board of Directors of Enterprise Bank which established Board committees to oversee the

| Risk | Amount (Php
Million) |
|--------------------------------------|-------------------------|
| Adjusted Tier 1 | 156.796 |
| Adjusted Tier 2 | 86.025 |
| Total Qualifying Capital | 242.821 |
| Total Credit Risk-weighted Assets | 1762.071 |
| Total Market Risk-weighted Assets | 0.000 |
| Total Operainal Risk-weighted Assets | 403.962 |
| Total CAR | 11.21% |
| Tier 1 CAR | 7.24% |

increasingly varied risk management activities of the Bank with active participation of the Senior Management.

The Board oversight approves the RM Framework of the Bank, as well as, the RM policies and procedures and other forms of controls proposed to manage the risks.

The Audit, Risk and Compliance Committee (ARCCo) proactively assists the Board of Directors in fulfilling its oversight responsibilities over the Bank's financial reporting policies, practices, internal and external audit functions, as well as, risk management and compliance functions. At the Management Level, the President of Enterprise Bank acts as the comprehensive risk officer that sets the risk priorities of the Bank and aligns business and risk strategies. The Risk Management Office performs an independent function within the Bank and is responsible for establishing and maintaining the Bank's risk policy framework.

| Name of Item | Amount (Php Million) | | |
|--|----------------------|--------|---------|
| Name of item | Tier 1 | Tier 2 | Total |
| Core Capital | | | |
| Paid up Common Stock | 198.667 | | 198.667 |
| Retained Earnings | 29.082 | | 29.082 |
| Paid Up Perpetual and Cumulative Preferred Stock | | 43.197 | 43.197 |
| General Loan Loss Provision | | 12.828 | 12.828 |
| Unsecured Subordinated Debt | | 30.000 | 30.000 |
| Deductions | | | |
| Unbooked Valuation Reserves | 28.200 | | 28.200 |
| Unsecured Loans to DOSRI | 2.233 | | 2.233 |
| Total Operainal Risk-weighted Assets | 40.520 | | 40.520 |
| Total Qualifying Capital | 156.796 | 86.025 | 242.821 |

2016 Risk Exposures

The Bank is exposed to a variety of financial risks in performing its activities. Its risk management is coordinated by its Board of Directors and focuses principally on securing short to medium term cash flows by minimizing exposures to financial markets.

Market Risk

The Bank does not actively engage in the trading of financial assets nor does it write options. It has no significant exposure to foreign currency risks as most transactions are denominated in Philippine peso, its functional currency. Exposure to market risk is limited to interest rate risk arising from interest rate sensitive assets and liabilities that have fixed interest rates.

Credit Risk

The Bank is mostly exposed to credit risk. Credit risk is the risk that one party to a financial instrument will fail to discharge an obligation and cause the other party to incur a financial loss. Generally, the maximum credit risk exposure of financial assets is the carrying amount of the financial assets as shown on the face of the statement of financial position. Credit risk, therefore, is only disclosed in circumstances where the maximum potential loss differs significantly from the carrying amount of the financial assets.

As at December 31, 2016, the Bank's financial assets are composed of the following:

| December 31, 2016 | Neither Past Due
Nor Impaired | Past Due But
Not Impaired | Total |
|-------------------------------------|------------------------------------|------------------------------|---------------------------------------|
| Cash
Loans and other receivables | P 386,345,910 1,348,800,059 | P – 232,694,561 | P 386,345,910
1,581,494,620 |
| | P 1,735,145,969 | P 232,694,561 | P 1,967,840,530 |

The Bank manages the level of credit risk by actively monitoring its portfolio to avoid significant concentrations of credit.

| December 31, 2016 | 2016 | % |
|--|---|---------------|
| Agricultural
Wholesale and retail trade
Others | P 99,178,237
277,297,180
1,250,019,203 | 6
18
76 |
| | P 1,581,494,620 | 100 |

Liquidity Risk

The Bank is likewise exposed to liquidity risk, the risk that it will encounter difficulty in meeting its obligations as they become due without incurring unacceptable losses or costs. The Bank's objectives to manage its liquidity profile are: a) to ensure that adequate funding is available at all times; b) to meet commitments as they arise without incurring unnecessary costs, and c) to be able to access funding when needed at the least possible cost. The Bank manages its liquidity by carefully monitoring its scheduled debt servicing payments for long-term financial liabilities as well as its cash flows due on its day-to-day business.

Maturity Analysis of Assets and Liabilities

| December 31, 2016 | Within One Year | Beyond One Year | Total |
|---|-----------------|-----------------|----------------|
| Financial Assets | | | |
| Cash and cash equivalents | P386,345,910 | P- | P386,345,910 |
| Loans and other receivables | 1,455,658,048 | 164,793,035 | 1,620,451,083 |
| Held-to-maturity investments | | 5,000,000 | 5,000,000 |
| Nonfinancial Assets | | | |
| Property and equipment | | 76,265,131 | 76,265,131 |
| Investment properties | | 65,799,756 | 65,799,756 |
| Other assets | 81,286,682 | | 81,286,682 |
| Total Assets | P1,923,290,640 | P311,857,922 | P2,235,148,562 |
| Financial Liabilities | | | |
| | D02C 202 770 | D20F 710 00F | D1 222 102 CEE |
| Deposit liabilities | P936,383,770 | P395,719,885 | P1,332,103,655 |
| Bills payable & unsecured subordinated debt | 374,959,158 | 179,983,366 | 554,942,524 |
| Other liabilities | 63,774,698 | - | 63,774,698 |
| Nonfinancial Liabilities | | | |
| Retirement benefit obligation | _ | 13,481,098 | 13,481,098 |
| Total Liabilities | P1,375,117,626 | P589,184,349 | P1,964,301,975 |

CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

For forty years, Enterprise Bank, Inc. has been committed to contribute to the economic advancement of the community where it serves. In 2016, a program that will help increase financial awareness of young students has been launched. The School Bank Program - a Financial Education, Capacity-building Training, Financial Inclusion and Savings Awareness Initiative is Enterprise Bank's response to the government and other private institution's effort to educate young adults to become more financially literate and financially independent.

The School Bank Program aims:

- •To increase financial inclusion
- •To help young people to gain better knowledge on financial topics and make better-informed economic choices
- •To instill the importance of savings and develop savings habits in young people
- •To develop intra and interpersonal skills among the students who will be serving as branch officers and employees



The School Bank is a facility organized and managed by an organization of students, supported by Enterprise Bank, Inc., for the purpose of enabling target users to deposit and withdraw money.

Selected students are given training and mentoring in deposit-taking, servicing of withdrawals, and other aspects of the School Bank management. They will also be supervised by an adviser. Enterprise Bank provides technical assistance in integrating control mechanism in funds management.

In its pilot launching, Enterprise Bank partnered with Lianga National Comprehensive High School and Finance Dualized Education (FDE) Project.

Gearing towards the future, Enterprise Bank plans to replicate the program in other areas or regions not only within Mindanao but also to greater Visayas where Enterprise Bank established its presence. It also desires to seek its Partnership with Department of Education (DepEd) in order to fast-track implementation and roll out of the program in other areas. Currently, the model only supports deposits and withdrawals operations. However, in the future, this program can expand to offer microfinance lending and other loans to the students and faculty of the partner school.

CONSUMER PROTECTION

Consumer protection is regarded as a core function complementary to BSP's prudential regulation and supervision, financial stability, financial inclusion, and financial education agenda. Hence, all BSF are mandated to follow at least the minimum guidelines for institutionalizing consumer assistance mechanism in their operations.

In view of Circular No. 857 Series of 2014, for the protection of Enterprise Bank, Inc. (A Thrift Bank) and to assure that every customer's needs are met and are satisfied with the services they receive, the Bank created the Consumer Assistance Management System (CAMS) which is managed by the Consumer Assistance Officer and its staff. This was designed to instill within the Bank's day to day operations the promotion of transparency, fairness and ease of access for financial consumers including the resolution of complaints.

All Consumer Assistance Personnel are equipped with knowledge on the structure and implementation of the Bank's Consumer Assistance mechanism since they are provided with appropriate trainings for the job.

Consumer Assistance Channels

- 1. Customer may lodge their concerns through any reasonable means, such as, a centralized web portal, walk-in or personal visit, letter, e-mail, telephone, and facsimile.
- 2. The Bank maintains a customer/client Assistance helpdesk or hotline dedicated for customer concerns and service and manned by Customer Assistance Group.
- 3. The Bank encourages to resolve customer/client complaints by providing alternative modes of resolution, such as conciliation, mediation and arbitration, in order to achieve settlement of the issues at the bank level.

Enterprise Bank ensures that complaints received are act upon and are treated with utmost care and confidentiality.

AWARDS AND RECOGNITION

In 2015, during the celebration of BancNet's 25 years Anniversary, Enterprise Bank was awarded the following:

Top Outsourcing Bank for IBFT (InterBank Fund Transfer) Transaction

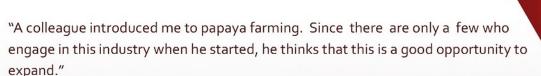


Special Recognition in Financial Inclusion for Operating ATM's in remote locations (Bagangga, Rosario, Sta. Josefa, Cateel, Esperanza, Marihatag and Aras-Asan)



A Woman Agri-Entrepreneur, in the Millenial World

In the electronics filled and increasingly online and a sociallynetworked world, no one would have thought a woman considered to be a millennial will venture into agriculture. Marilou Jiwin, took up Information Technology in college, but the path she crossed brought her into a farming. The family owns a sugarcane plantation, a produce (aside from pineapple) which Bukidnon is known for. In 2016, she started her papaya production. Why papaya?



"I together with a friend, started our research on how to grow papaya, the kind of soil it will grow best, and the challenges we will encounter and where to supply the crops. We learned that it has a strong market potential and of course, it is financially rewarding"

Because of passion, and dedication on her chosen field, this young mother was able to start her new project. It's good thing that she was able to get an agri loan from Enterprise Bank, which she used to finance her plantation.

Currently, she has five hectares plantation of papaya which she supplies to an international fresh produce company. The expansion of another five hectares is on the way, and she is optimistic to get a new loan from Enterprise Bank.

In this recent times, more and more women are empowering themselves into business. Their skills, passion, dedication and ability to multi-task and work on their flexible time are the best qualities why these women succeed! This has been the Mission of Enterprise Bank for four decades - to help micro entrepreneurs "especially women" uplift their lives and the community.



REPORT OF INDEPENDENT AUDITORS

The Board of Directors and Shareholders Enterprise Bank, Inc. (A Thrift Bank)

Qualified Opinion

We have audited the financial statements of Enterprise Bank, Inc. (A Thrift Bank) which comprise the statements of financial position as at December 31, 2016 and 2015, and the statements of profit or loss, statements of changes in equity and statements of cash flows for the years then ended, and notes to financial statements, including a summary of significant accounting policies.

We have audited the financial statements of Enterprise Bank, Inc. (A Thrift Bank) which comprise the statements of financial position as at December 31, 2016 and 2015, and the statements of profit or loss, statements of changes in equity and statements of cash flows for the years then ended, and notes to financial statements, including a summary of significant accounting policies.

Basis for Qualified Opinion

As explained in Note 5 to the financial statements, the Bank did not book the required additional allowance for credit losses (ACL) of P119,187,162, the minimum computed using Appendix 18 of BSP Circular No. 855, Series of 2014. As explained in Notes 1 and 14 to the financial statements, the Bank has a pending application with Bangko Sentral ng Pilipinas (BSP) for a merger with Rural Bank of Ronda, Inc., a rural bank operating at the Municipality of Ronda, Province of Cebu. The proposed merger will have the Bank as the surviving entity. In accordance with BSP Memorandum No. M-2016-023, dated December 21, 2016, the merger, if approved by BSP, will provide the Bank with incentives, among which are the staggered booking of the unbooked ACL over a maximum period of five (5) years and a temporary relief from compliance with capital adequacy ratio (CAR). At the time of the release of our report, the application for merger was still pending with the BSP.

Had the required ACL been booked at the end of the year, the Bank's reported profit for the year for 2016 of P10,544,467 will reverse to a net loss of P108,642,695, and its loans and other receivables presented in the statement of financial position at P1,620,451,083 will be reduced by the amount of the required additional ACL.

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Bank in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics), together with the ethical requirements that are relevant to our audit of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the **Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRSs, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Bank's ability to continue as a going concern, disclosing (as applicable) matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Bank or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Bank's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a quarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- •Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- •Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- •Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Bank's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Bank to cease to continue as a going concern.
- •Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audits.

Quelet Cardin Bats i, Co

PTR No. 3292738 A January 3, 2017 Cagayan de Oro City

April 11, 2017 Cagayan de Oro City, Philippines

STATEMENTS OF FINANCIAL POSITION

Enterprise Bank, Inc. (A Thrift Bank)

| December 31 | 2016 | 2015 |
|---|----------------|---|
| | | (As Restated
(Note 8 |
| ASSETS | | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| | | |
| Cash and Cash Equivalents (Note 4) | P386,345,910 | P457,971,657 |
| Loans and Other Receivables (Note 5) | 1,620,451,083 | 1,349,704,192 |
| Held-to-Maturity Investment (Note 6) | 5,000,000 | - |
| Bank Premises, Furniture, Fixtures and Equipment (Note 7) | 76,265,131 | 81,850,376 |
| Investment Properties (Note 8) | 65,799,756 | 26,698,524 |
| Other Assets (Note 9) | 81,286,682 | 91,667,988 |
| | P2,235,148,562 | P2,007,892,737 |
| LIABILITIES AND SHAREHOLDERS' EQUITY | | |
| Liabilities | | |
| Deposit Liabilities (Note 10) | P1,332,103,655 | P1,158,114,483 |
| Bills Payable (Note 11) | 504,942,524 | 526,199,996 |
| Unsecured Subordinated Debt (Note 12) | 50,000,000 | 50,000,000 |
| Other Liabilities (Note 13) | 77,255,796 | 73,850,838 |
| Total Liabilities | 1,964,301,975 | 1,808,165,317 |
| Shareholders' Equity | | |
| Share Capital (Note 14) | 241,764,200 | 181,189,500 |
| Surplus and Undivided Profits (Note 14) | 29,082,387 | 18,537,920 |
| Total Shareholders' Equity | 270,846,587 | 199,727,420 |
| | | |

STATEMENTS OF PROFIT OR LOSS

Enterprise Bank, Inc. (A Thrift Bank)

| Years Ended December 31 | 2016 | 2015 |
|--|--------------|---------------------------|
| | | (As Restated)
(Note 8) |
| INTEREST INCOME | | , |
| Loans and discounts | P244,672,898 | P268,113,950 |
| Bank deposits (Note 4) | 3,247,102 | 2,288,567 |
| | 247,920,000 | 270,402,517 |
| INTEREST EXPENSE | | |
| Bills payable (Notes 11 and 12) | 38,184,732 | 51,769,058 |
| Deposit liabilities (Note 10) | 49,363,366 | 46,189,280 |
| | 87,548,098 | 97,958,338 |
| NET INTEREST INCOME | 160,371,902 | 172,444,179 |
| PROVISION FOR IMPAIRMENT LOSSES (Notes 5 and 8) | _ | 3,104,523 |
| PROFIT AFTER PROVISION FOR IMPAIRMENT LOSSES | 160,371,902 | 169,339,656 |
| APPLICATION FEES AND OTHER INCOME (Notes 8 & 15) | 89,291,847 | 76,868,572 |
| PROFIT BEFORE OTHER EXPENSES | 249,663,749 | 246,208,228 |
| OTHER EXPENSES | | |
| Compensation and fringe benefits (Note 20) | 88,271,077 | 95,947,006 |
| Other operating expenses (Note 16) | 136,026,112 | 123,850,107 |
| Depreciation (Notes 7 and 8) | 11,034,998 | 13,141,657 |
| Total Other Expenses | 235,332,187 | 232,938,770 |
| PROFIT BEFORE INCOME TAX EXPENSE | 14,331,562 | 13,269,458 |
| INCOMETAX EXPENSE (Note 17) | 3,787,095 | 4,461,920 |
| PROFIT FOR THE YEAR | P10,544,467 | P8,807,538 |
| Earnings Per Share (Note 18) | | |
| Basic | P6.66 | P6.20 |
| Diluted | P3.10 | P5.53 |

See Notes to Financial Statements.

STATEMENTS OF CASH FLOWS

Enterprise Bank, Inc. (A Thrift Bank)

| Years Ended December 31 | 2016 | 2015 |
|---|-----------------------------|----------------------------|
| | | (As Restated)
(Note 8) |
| CASH FLOWS FROM OPERATING ACTIVITIES | | (11012.0) |
| Profit before income tax expense | 14,331,562 | 13,269,458 |
| Add adjustments for: | | 10 5 5 5 |
| Depreciation (Notes 7 and 8) | 11,034,998 | 13,141,657 |
| Provision for impairment losses on loans & other | | |
| receivables (Notes 5 and 8) | [] | 3,104,523 |
| Operating income before changes in working capital | 25,366,560 | 29,515,638 |
| Changes in working capital, excluding cash and cash equivalents: | | , |
| Decrease (increase) in: | | |
| Loans and other receivables (Note 5) | (270,746,891) | 207,701,745 |
| Other assets (Note 9) | 10,381,306 | (5,454,334) |
| Increase (decrease) in: | | |
| Deposit liabilities (Note 10) | 173,989,172 | 113,475,266 |
| Other liabilities (Note 13) | 2,810,086 | (9,258,870) |
| Net cash (used in) provided by operations | (58,199,767) | 335,979,445 |
| Income taxes paid (Note 17) | (3,192,223) | (3,567,413) |
| Net Cash (Used in)Provided by Operating Activities | (61,391,990) | 332,412,032 |
| | | |
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Decrease in bills payable (Note 11) | (21,257,472) | (278,265,874) |
| Proceeds from issuance of additional common stock (Note 14) | 56,477,800 | 25,000 |
| Proceeds from issuance of additional preferred stock (Note 14) | 4,096,900 | |
| Reclassification of deposits for future subscription to preferred st | tock – | 24,000,000 |
| Decrease in deposits for future subscription (Note 14) | | (24,000,000) |
| Net Cash (Used in) Provided by Financing Activities | 39,317,228 | (278,240,874) |
| CACH ELONG EDOM INIVECTING A CTIVITIES | | |
| CASH FLOWS FROM INVESTING ACTIVITIES | /E 000 000\ | |
| ncrease in held-to-maturity investments (Note 6) Net additions to bank premises, furn., fixt. & equipment (Note 7) | (5,000,000) | /E 17E 2EE\ |
| | (5,088,149)
(39,462,836) | (5,175,355)
(2,545,469) |
| ncrease in investment properties (Note 8) Net Cash Used for Investing Activities | (49,550,985) | (7,720,824) |
| Net Cash Osed for investing Activities | (49,330,363) | (7,720,624) |
| NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS | (71,625,747) | 46,450,334 |
| OPENING CASH AND CASH EQUIVALENTS | 457,971,657 | 411,521,323 |
| O. E. M. C. G. M. M. G. G. M. E. G. M. C. G. M. C. G. G. M. C. G. G. M. C. G. G. M. C. G. | 437,371,037 | 411,321,323 |
| CLOSING CASH AND CASH EQUIVALENTS (Note 4) | P386,345,910 | 457,971,657 |

See Notes to Financial Statements.

Remittance Products & Services and Bills Payment Service

| Remittances and Bills Payment | Partners | | |
|---|--|--|--|
| Western Union (Domestic /
International Remittance and
Dollar Buy Back) | WESTERN * UNION * MONEY TRANSFER | | |
| Palawan Pera Padala
(Domestic Remittance) | ALAWAN
EXPRESS
PERA PADALA | | |
| GCash Remittance & Bills
Payment | Globe GCASH | | |
| Smart Money Remittance Service | SMART
MONEY | | |
| Cebuana Pera Padala | CEBUANA LHUILLIER | | |
| ECPAY Bills Payment | e.cpay> | | |

POS Merchant Partners

| POS Merchant Partners | Location |
|------------------------------------|---------------------|
| Werlie A. Hernandez Lending | Gingoog |
| Triple Diamond Finance Corporation | Agusan del Sur |
| Agusan Lending Corporation | Butuan City |
| Cagtec Coop | Surigao del Sur |
| Comval Loan Mart, Inc. | Cagayan de Oro City |
| Cano Store | San Francisco |

ATM Services

ATM 100: non-interest bearing with P100 maintaining balance

ATM 500: earns 1% p.a. with a minimum maintaining balance of P500.



The ATM card doubles as debit card. Funds can be withdrawn from any Bancnet, Megalink and Expressnet ATMs. Enjoy internet banking facilities such as bills payment & interbank fund transfers, statement request, debit purchases, E-shopping, and E-Government payments.



Deposit Services

Savings Account

Maintaining balance of just P200, earns .5% p.a.

Checking Account

Convenience of paying bills and other business transactions through checks with a low maintaining balance of P3,500 for individuals and P10,000 for corporations.

Time Deposit

Minimum deposit requirement is only P5,000 for a flexible term of 1 month to 5 years.

Loan Facilities

CONSUMER LOANS

is granted to borrowers to finance their personal needs. The consumer lending operations of the bank focuses mainly on the granting of Salary Loans to salaried local government employees and public school teachers.

ENTERPRISE LOANS

Is designed to cater "Micro, Small and Medium Enterprises" for capital, purchase of fixed assets and project financing. This loan portfolio is managed by the bank's Enterprise Lending Department.

| Products | Description | Available
Facility | Loanable
Amount | Term | | |
|---|--|-------------------------------|---|--------------------------------|--|--|
| Small
Business
Loan | Secured loan for
additional working
capital | Term
Loan | 50,000-
1,000,000 | 2-18
months | | |
| Enterprise
Business
Loan | -Business expansion
-Purchases related to
business operation
such as supplies,
inventories, equip-
ment and other fixed
assets | Credit Line
/ Term
Loan | 1,000,000-
5,000,000 | 2 - 36
months | | |
| For existing Enterprise Bank depositors | | | | | | |
| Back-to-
Back Loan | Hold-out loan granted
to existing clients
against his/her own
deposit account with
the bank | Hold-out
Loan | Up to 80% of
the face value
of deposit
account or up
to P5,000,000
whichever is
lower | 12
months
or
360 days | | |
| Loans
against ADB
on Deposits | Designed to assist
thriving small
entrepreneurs who are
at the same time
existing depositors of
the bank | Credit line | 50,000-
1,000,000 | 6 months
or 180
days | | |

Davao Region

Unit 1A-3A, GGO Summit Bldg., JP Laurel Ave. Bajada, Davao City

Davao - Buhangin

Km. 5 Buhangin Davao City

Davao - Matina

DBC Bldg. Mc Arthur Highway, Matina, Davao City

Ground floor, Centino Realty, Quezon St. Sto. Niño, Panabo City

Tagum

Magugpo West, Tagum City Davao del Norte

Ground floor, A&B Bldg., Rizal Avenue, Digos City

Rizal Extension, Mati City, Davao Oriental

Nabunturan

Purok 1, Nabunturan, Compostela Valley Province

Castro Avenue, Poblacion Cateel, Davao Oriental

SOCCSKSARGEN

RDRDC Bldg. Magsaysay Ave. Corner Salazar street, General Santos City

CARAGA

Aras-Asan

Aras-Asan Cagwait, Surigao del Sur

Poblacion, Barobo, Surigao del Sur

Yakal Street, Taglatawan Bayugan City

Abarca St., Mangagoy Bislig City, Surigao del Sur

Ground Floor, Intino Bldg. Aquino Avenue Butuan City, Agusan del Norte

Madrid

National Highway, Kalawag II, Madrid, Surigao del Sur

Poblacion, Marihatag, Surigao del Sur

Hinatuan

Cor. Magallanes & Banadala St. Hinatuan, Surigao del Sur

San Francisco

Quezon St,. San Francisco, Agusan del Sur

2nd floor, AC Crisologo Bldg., Rizal Street Brgy. Washington Surigao City

Purok 4, Tagbina, Surigao del Sur

Tandag Napo, Tandag City, Surigao del Sur

Ticao Bldg., Purok 5B, Poblacion, Trento, Agusan del Sur

NorthMin

CDO

Doors 3 & 4, G/F RMR Diamond Residences Bldg., Tomas Saco St. Cagayan de Oro City

Valencia

Red Berry Building Militante Guinuyoran Road Poblacion, Valencia City Bukidnon

Gingoog

Bldg., Brgy. 22 National Highway Gingoog City Misamis Oriental

Cebu

Mandaue

City Times Square 2, Mantawe Ave. Brgy. Tipolo, NRA Mandaue City

and floor, Alfred W. Yu Bldg. National Highway, Talisay City

Head Office

Poblacion, Lianga, Surigao del Sur

ATM Locations

Buhangin, Davao City Cabantian, Davao City Mintal, Davao City Tagum, Davao del Norte Cateel, Davao Oriental Bayugan City Butuan, Agusan del Norte San Francisco, Agusan Trento, Agusan del Sur

Sta. Josefa, Agusan del Sur Bunawan, Agusan del Sur Prosperidad, Agusan del Sur Talacogon, Agusan del Sur Tagbina, Surigao del Sur Madrid, Surigao del Sur Aras-Asan, Surigao del Sur Lianga, Surigao del Sur Barobo, Surigao del Sur

Hinatuan, Surigao del Sur Marihatag, Surigao del Sur Bislig, Surigao del Sur Cagayan de Oro Talisay / Ronda, Cebu Rosario, Agusan del Sur Lingig, Surigao San Agustin, Surigao del Sur Mandaue City

